

REPORT TO THE HEALTH AND WELLBEING BOARD

5 APRIL 2016

SUSTAINABILITY AND TRANSFORMATION PLAN

Report Sponsor: Lesley Smith
Report Author: Jade Rose
Received by SSDG:
Date of Report: 15 March 2016

1. Purpose of Report

- 1.1 To provide H&WBB members with an overview of the Sustainability and Transformation Plan
- 1.2 To provide H&WBB members with a proposed way forward for developing a single, integrated transformation plan for Barnsley

2. Recommendations

2.1 Health and Wellbeing Board members are asked to:-

- Note the information contained in this report
- Actively support and engage in the development of the regional STP
- Support the development of a single integrated transformation plan across Barnsley

3. Introduction/ Background

3.1 As part of the 2016/17 NHS planning guidance (<https://www.england.nhs.uk/wp-content/uploads/2015/12/planning-guid-16-17-20-21.pdf>) CCGs have been asked to develop a Sustainability and Transformation Plan (STP). The STP is expected to set out how the local system will holistically deliver the triple aim – better health, transformed quality of care delivery and sustainable finances. The plan is expected to cover the period between October 2016 and March 2021 and will be formally assessed following submission in June 2016.

Some of the key points within the document are;

- Planning by individual institutions will be increasingly supplemented with planning by place for local populations
- The STP is intended to be a truly place based plan

- It will also become the single application and approval process for being accepted onto programmes with transformational funding for 2017/18 onwards
- The most compelling and credible STPs will secure the earliest funding from April 2017 onwards.

4. STP Footprint

STPs will be delivered by local health and care systems or ‘footprints’: organisations that are working together to deliver transformation and sustainability. Footprints are local geographic areas where people and organisations have agreed to work together to develop robust plans to transform the way that health and care is planned and delivered for their populations over the next five years. The STPs are a means to help deliver the Five Year Forward View vision of better health and wellbeing; improved quality of care and stronger NHS finance and efficiency by 2020/21.

There are 44 footprints which collectively cover the whole of England but range in size and population. Barnsley is part of the South Yorkshire and Bassetlaw footprint with a total population of 1.5 million.

5. STP Requirements and Milestones

The high level milestones for development and submission of the regional STP are;

Submission date	Activity	Status
28 th January	Transformation footprint submission	Complete
2 nd March	Submit STP narrative	Complete
15 th April	Checkpoint submission	
30 th June	Submit full STP	
July	Assessment of plans by NHS England	

To deliver the regional STP, a regional STP Task and Finish Group is meeting on a fortnightly basis with regional events planned to include partners from across the region. There is also a clear expectation that work will be undertaken in local areas to ensure that local partners are engaged in the development of the STP at a regional and local level.

On the 15th March 2016, STP development guidance was issued by NHS England; ‘Developing Sustainability and Transformation Plans’. This recent guidance sets out the 10 big questions that the STP is expected to address across the footprint;

- 1) How are you going to prevent ill health and moderate demand for healthcare?
- 2) How are you engaging patients, communities and NHS staff?
- 3) How will you support, invest in and improve general practice?
- 4) How will you implement new care models that address local challenges?
- 5) How will you achieve and maintain performance against core standards?

- 6) How will you achieve our 2020 ambitions on key clinical priorities?
- 7) How will you improve quality and safety?
- 8) How will you deploy technology to accelerate change?
- 9) How will you develop the workforce you need to deliver?
- 10) How will you achieve and maintain financial balance?

This guidance also sets out the expected template for submission.

The 'Developing the Five Year Forward View: Sustainability and Transformation Plans – Stakeholder Briefing Pack' was also recently released which is attached for additional information.

6. Developing the STP in Barnsley

To support the development of a regional STP, it is necessary that the 3 gaps are considered across Barnsley. The three gaps are;

- 1) Health and Wellbeing gap
- 2) Quality and Outcomes gap
- 3) Finance and Efficiency gap

A small sub group of the SSDG has been set up to focus on how these gaps are being addressed by work taking place across Barnsley.

A mapping exercise of all transformation work across BHNFT, SWYPFT, BCCG, BMBC ASC, BMBC Communities, BMBC Public Health and South Yorkshire Fire and Rescue has been carried out and this was shared at a recent SSDG workshop focused on the development of the Barnsley contribution to the STP.

During the SSDG workshop a number of key actions were agreed;

- Work would be undertaken by all partners to support the development of the regional STP recognising the challenging timescales involved
- There was a need to develop a single integrated transformation plan for Barnsley
- There needed to be an initial focus on 4 key priority areas. These were agreed as;
 - o Urgent Care and Complex Patients
 - o Adult Social Care
 - o Early Help and Prevention
 - o Primary and Community Care Workforce Capacity

7. Proposed Plan for an Integrated Transformation Plan for Barnsley

At the SSDG STP workshop on the 26th February, it was proposed that a single integrated transformation plan is developed for the 4 priority areas noted above.

It is proposed that this will be taken forward by a sub group of SSDG working across the system and that this dovetails with both the development of the regional STP and the Health and Wellbeing Strategy refresh. It is proposed that a logic model is completed for each of these Priority Areas. The Logic Model is a single page template that works on the premise of defining the outcomes you want to see for the priority area and identifying what needs to happen to deliver the outcomes.

Recognising that this is a system wide transformation plan, there will need to be agreement and sign up to this process and plan from all parties across the system. It is expected that the planning process and draft plans will be shared with all parties and that SSDG will have oversight of the development of the integrated transformation plan.

8. Conclusion/ Next Steps

8.1 In conclusion, the Health and Wellbeing Board is asked to;

- Note the content of this report.
- Support the development of a regional STP
- Support the development of a single integrated transformation plan for Barnsley

9. Appendices

9.1 Appendix 1 – Developing Sustainability and Transformation Plans

9.2 Appendix 2 – Developing the Five Year Forward View: Sustainability and Transformation Plans – Stakeholder Briefing Pack'

Officer: Jade Rose

Contact: jade.rose2@nhs.net

Date: 23/04/2016